

## Liverpool Clinical Services Review

### Stakeholder update

20 January 2023

**On 26 January 2023, NHS Cheshire and Merseyside Integrated Care Board (ICB) will be presented with a report into the Liverpool Clinical Services Review<sup>1</sup>.**

**This update provides stakeholders with background into the review, and the recommendations set out in the report. Please note that these recommendations are all subject to approval by the ICB at its meeting on 26 January.**

### Background

In spring 2022, Cheshire and Merseyside Integrated Care System (ICS<sup>2</sup>) was asked by NHS England to commission an independent review that identified recommendations for greater collaboration between Liverpool's acute and specialised hospital trusts.

Compared to other areas, Liverpool has a high number of acute and specialist provider trusts. While many of these provide outstanding care, there are challenges around fragmentation of services, variation in quality, financial positions, experiences of care, workforce capacity and sustainability.

The review was also to consider alignment and interdependencies with the One Liverpool strategy, the city's health and wellbeing strategy and the wider Cheshire and Merseyside system.

The six organisations within the scope of this review were:

- Alder Hey Children's NHS Foundation Trust
- Clatterbridge Cancer Centre NHS Foundation Trust
- Liverpool Heart and Chest NHS Foundation Trust
- Liverpool University Hospitals Foundation Trust
- Liverpool Women's NHS Foundation Trust
- The Walton Centre NHS Foundation Trust

Other stakeholders involved with the review included:

- Mersey Care NHS Foundation Trust

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<sup>1</sup> Meeting papers will be available here when published:  
<https://www.cheshireandmerseyside.nhs.uk/get-involved/upcoming-meetings-and-events/nhs-cheshire-and-merseyside-integrated-care-board-meeting-january-2023/>

<sup>2</sup> The ICS is a partnership of organisations across Cheshire and Merseyside that come together to plan and deliver joined up health and care services.

- General practice, including the Local Medical Committee and the city's ten Primary Care Networks (PCNs)
- Liverpool City Council
- Cheshire & Merseyside Acute & Specialist Trusts (CMAST) provider collaborative and Cheshire and Merseyside Mental Health and community collaborative

The review was overseen by the One Liverpool Partnership Board, which is made up of key partners within the Liverpool health and care system, including the NHS, local authority and voluntary sector.

### Report recommendations

The review has identified 12 opportunities for greater collaboration, which are set out in the full report<sup>3</sup>. Some of these are already being implemented through the One Liverpool strategy<sup>4</sup>, the city's joined up plan for the local health and care system, and through wider Cheshire and Merseyside programmes of work.

Of the 12 opportunities, the One Liverpool Partnership Board has identified three priorities which it believes should be taken forward immediately, either because they present the greatest risk or offer clear opportunities. These are:

- 1) Solving the clinical sustainability challenges affecting women's health in Liverpool.
- 2) Improving outcomes and access to emergency care, making optimal use of existing co-adjacencies at the Aintree, Broadgreen and Royal Liverpool Hospital sites.
- 3) Significant opportunities to achieve economies of scale in corporate services.

### If the recommendations are approved, this would mean:

- 1) A reset of the Future Generations Programme, currently led by Liverpool Women's NHS Foundation Trust. Under the recommendations, the ICB would lead a piece of work to identify a solution to the long-standing issues affecting women's health services in the city. Making this a system-wide priority would reflect the fact that solutions will need to involve wider partners, not just Liverpool Women's as a single organisation.
- 2) In order to take forward the priority around emergency care, joint ways of working would be created at Aintree, Broadgreen and Royal Liverpool sites, allowing the separate organisations based on each site to deliver the best and most effective care, without being held back by organisational boundaries. To take this site-based approach forward, three joint committees would be established, made up of:

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<sup>3</sup> The report will be available in meeting papers when they are published:

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<sup>4</sup> [https://www.cheshireandmerseyside.nhs.uk/media/gr4pve2b/000918\\_one\\_liverpool\\_strategy\\_v6.pdf](https://www.cheshireandmerseyside.nhs.uk/media/gr4pve2b/000918_one_liverpool_strategy_v6.pdf)

- Liverpool Heart and Chest Hospital FT and Liverpool University Hospitals FT for the Broadgreen site
  - Liverpool University Hospitals FT and The Walton Centre FT for the Aintree site
  - Clatterbridge Cancer Centre NHS FT and Liverpool University Hospitals FT for the Royal Liverpool site
- 3) Discussions with Cheshire and Merseyside Acute and Specialist Trusts (CMAST<sup>5</sup>) to bring together recommendations from the review with Cheshire and Mersey-wide priorities for realising economies of scale in corporate services.

**While the review recommendations set out routes for addressing key challenges and opportunities within the local health and care system, none of them are a specific proposal for service change.**

**Pending the ICB's approval of the review recommendations, and agreement with trust boards, any proposals for service change that emerge from the work will be subject to further engagement or consultation with staff, stakeholders and the public, as required.**

### **Next steps**

- The report will be presented to Cheshire and Merseyside ICB at its meeting on 26 January.
- Following the decision of the ICB the governance processes and structures will be established to deliver the recommendations.

**ENDS**

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<sup>5</sup> CMAST is a provider collaborative – a group of NHS trusts who work together to benefit their population.